



**PRINCE2®**

## **The Foundation Examination**

***Sample Paper 1***

***June 2011 Release***

**Multiple Choice**

***1-hour paper***

### ***Instructions***

- 1. All 75 questions should be attempted.**
- 2. 5 of the 75 questions are under trial and will not contribute to your overall score. There is no indication of which questions are under trial.**
- 3. All answers are to be marked on the answer sheet provided.**
- 4. Please use a pencil and NOT ink to mark your answers on the answer sheet provided. There is only one correct answer per question.**
- 5. You have 1 hour for this paper.**
- 6. You must get 35 or more correct to pass.**

***Candidate Number:* .....**

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- 1 Which is one of the six aspects of project performance that needs to be managed?
- a) Accuracy
  - b) Reliability
  - c) Scope
  - d) Ease of use
- 2 What theme ensures the project is desirable, viable and achievable?
- a) Organization
  - b) Progress
  - c) Business Case
  - d) Risk
- 3 What process is triggered by the Project Manager's request to initiate a project?
- a) Starting up a Project
  - b) Initiating a Project
  - c) Directing a Project
  - d) Managing a Stage Boundary

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4 The purpose of what theme is to establish mechanisms to monitor and compare actual achievements against those planned?

- a) Business Case
- b) Change
- c) Progress
- d) Quality

5 Which is an objective of the Closing a Project process?

- a) Check that all the project's products have been accepted by the users
- b) Prepare for the final stage of the project
- c) Capture the customer's quality expectations
- d) Ensure that all benefits have been achieved

6 Identify the missing words in the following sentence.

A purpose of the Managing a Stage Boundary process is to provide the Project Board with sufficient information so that it can approve the [ ? ] for the next stage.

- a) Work Packages
- b) Exception Report
- c) Stage Plan
- d) Project Brief

7 What theme provides information on what is required, how it will be achieved and by whom?

- a) Organization
- b) Plans
- c) Business Case
- d) Quality

8 Which is recommended as a possible risk response type for an opportunity?

- a) Reduce
- b) Transfer
- c) Reject
- d) Fallback

9 Basing projects on a 'management by exception' principle provides which benefit?

- a) Promotes consistency of project work and staff mobility
- b) Provides a common language
- c) Clarity of what a project will deliver, why, when and by whom
- d) Efficient and cost-effective use of management time

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10 Identify the missing words in the following sentence.

The purpose of the [ ? ] process is to establish solid foundations for the project, enabling the organization to understand the work that needs to be done to deliver the project's products.

- a) Initiating a Project
- b) Starting up a Project
- c) Directing a Project
- d) Managing a Stage Boundary

11 Which is a purpose of the Managing Product Delivery process?

- a) Controls the link between the Project Manager and the Team Manager(s)
- b) Tracks the progress of a stage with the help of Checkpoint Reports
- c) Provides a link between the work of the Project Manager and the Project Board
- d) Maintains a focus on the delivery of benefits throughout the stage

12 Which role is responsible for authorizing and monitoring work to be completed and for taking corrective action within a stage?

- a) Project Manager
- b) Project Support
- c) Project Assurance
- d) Team Manager

- 13 Which fact is true of Project Assurance but not quality assurance?
- a) Responsible for monitoring the conduct of the project
  - b) Independent of the Project Manager
  - c) Appointed as part of the project management team
  - d) Responsible for reviewing the project for compliance with corporate standards
- 14 Which is **NOT** a characteristic of a project?
- a) Has a higher degree of risk than business as usual
  - b) Involves people with different skills introducing a change that will impact others outside of the team
  - c) Has a lifespan that usually covers the delivery of the desired outcomes and the realization of all the expected benefits
  - d) A temporary management structure created for the implementation of business products
- 15 What product forms the 'contract' between the Project Manager and the Project Board for the project?
- a) Project Plan
  - b) Project Product Description
  - c) Project Initiation Documentation
  - d) Project Brief

- 16 Which is an objective of the Managing a Stage Boundary process?
- a) Enable the Project Board to commit resources and expenditure required for the initiation stage
  - b) Review and, if necessary, update the Project Initiation Documentation
  - c) Provides a break between those managing the project from those creating products
  - d) Ensure a periodic review is held to approve the products created within the completed stage
- 17 How should a Team Manager escalate a suggestion for an improvement to a product?
- a) Include details in a Checkpoint Report
  - b) Include details in a Highlight Report
  - c) Raise an issue
  - d) Raise an Exception Report
- 18 Which is a purpose of the Closing a Project process?
- a) Define the procedure for handing over products
  - b) Provide a fixed point at which acceptance for the project product is confirmed
  - c) Define formal requirements for the acceptance, execution and delivery of project work
  - d) Confirm all project benefits have been achieved

- 19 Which is an objective of the Starting up a Project process?
- a) Confirm there are no known restrictions that would prevent the project from being delivered
  - b) Ensure all Team Managers understand their responsibilities
  - c) Get approval for the Project Plan from corporate or programme management
  - d) Prepare the Project Initiation Documentation for authority to initiate the project
- 20 What process is used to provide an interface with corporate or programme management?
- a) Managing Product Delivery
  - b) Directing a Project
  - c) Controlling a Stage
  - d) Managing a Stage Boundary
- 21 Which is **NOT** a purpose of an End Project Report?
- a) Compare project achievements against what was originally agreed
  - b) Record information that will help future projects
  - c) Prompt the Project Board to authorize the next stage
  - d) Pass on details of any ongoing risks for those who will maintain and operate the finished product



22 Identify the missing word(s) in the following sentence.

If a baselined product requires modification, the [ ? ] procedure should be applied in order to manage the modification.

- a) risk management
- b) exception
- c) issue and change control
- d) quality control

23 Which is a purpose of a Project Brief?

- a) Describe an agreed position from which the project can be started
- b) Describe the information needs of the project's stakeholders
- c) Describe the configuration management procedure that will be used by the project
- d) Describe the reporting requirements of the Project Board

24 Which is one of the four integrated elements within PRINCE2?

- a) Quality
- b) Role descriptions
- c) Processes
- d) Product Descriptions

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